



Martin Harris

Senior Project Manager

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 www.mkklion.com/projectmanagement
 www.linkedin.com/in/martin-harris-88309bb/

This CV represents my work from 2015 to present.
 Please visit mkklion.com/projectmanagement for my complete career history.

20 years experience | applications | cloud | datacentres | networking | office relocations | servers & storage | telecoms

ABOUT ME

I started my career in IT in 1993 after, spent 10 years in IT Support, then moved into IT Project Management. In 2011, I became an IT contractor and have worked for large City of London financial and insurance companies, incl. the London Stock Exchange and Lloyd's of London. For the last four years, the work has focused on cloud deployment, migration, governance and effectiveness projects.

63
Projects
Delivered

1000s
Servers &
Databases moved

19
Office
Fit-outs

20
Years
of Experience

BIO

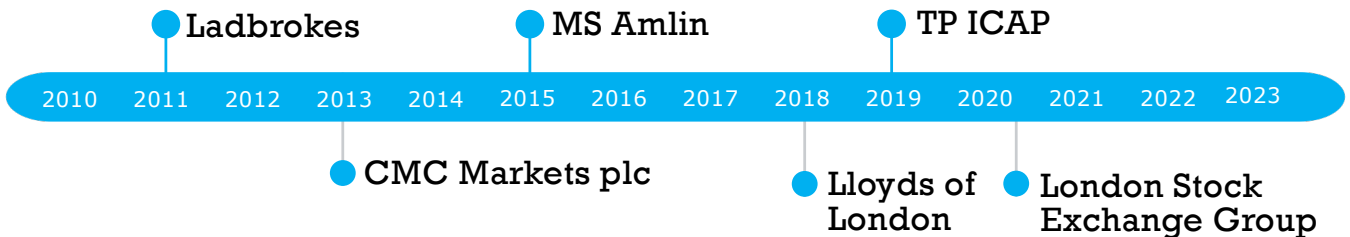
Date of birth
30 October 1970

Education
M.Sc. Info Technology

Nationality
British

Location
London, UK

CAREER TIMELINE



KEY ACHIEVEMENTS

Three pieces of work I am particularly proud of...

Deployment of Google Anthos onto AWS.
 London Stock Exchange, 2020.

This was a challenging project with a short timescale and working with a product that was still in 'beta'. Working with Google and a 3rd party consultancy, we designed and built automated pipelines, incorporated Information Security requirements, deploying a new platform using Google Anthos onto AWS machines. This effort was completed in just four months. The London Stock Exchange was one of the first financial companies to adopt Anthos on AWS.

Migrate & Decommission 180 apps from Windows & SQL 2008.
 Lloyds, 2019

The objective was to move applications from Windows 2008 and SQL 2008 onto supported versions and into Azure. The scope was 180 applications / 1,000 servers / 1,200 databases / 9 months / into an Azure environment that wasn't ready for service. I managed a team of 12 onshore and 25 offshore personnel to upgrade the OS and SQL and migrate the servers to Azure cloud. By December 2019, the objectives had been met.

First migration of applications from OnPrem to Azure MS Amlin, 2018.

I was asked to take-over a project that was behind schedule. The objective was to migrate the first servers for MS Amlin into the Microsoft Azure cloud. I reviewed and amended the approach to set a faster but achievable timetable for migrating apps. Liaising with app owners and business stakeholders was crucial to obtain their involvement with migration and testing. Work began in January 2018 and by July, 100 servers had been moved to Azure.



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22nd June 2020
to
Present

IT Project Manager
(Contract)

London Stock Exchange Group

I joined LSEG in 2020, managing multiple project teams in the UK, Romania and Sri Lanka.

LSEG / Microsoft Partnership (2023)

LSEG formed a partnership with Microsoft to build new Azure platforms and migrate apps. I worked on the first phase in 2023, to define the requirements of internal customers, common toolsets, access needs, everything required to build new landing zones.

Cloud Risk, Financial Optimisation and Service Effectiveness (2022 & 2023)

I helped the teams focus on 'how well cloud services' were operating – risks & control, financial optimisation, service effectiveness and automation. The objectives were to reduce risk, maximise cost savings and increase the effectiveness of the cloud on applications.

Upgrade a file transfer app on AWS (2021)

"GoAnywhere" is a file transfer tool used by LSEG and clients to move files between organisations, so hugely important. The original on-premise solution needed a re-design and rebuild, so the decision was made to rebuild on AWS.

Continuing to use the same app, providing continuity for the userbase. Over 11,000 transfer jobs were migrated to the new AWS environment, liaising with business entities and managing regulatory, information security, compliance, risk and service transition requirements.

New Snowflake Platform on AWS (2021)

Design, build, service transition and migration of data, from Oracle to a new Snowflake platform running on AWS.

Strategic Containerisation Strategy (2020)

After the takeover of Refinitiv by LSEG, the group wanted a corporate-wide strategic solution for containerised applications. I worked with the Project Team to build and deliver...

- Anthos on AWS for the Refinitiv organisation
- Anthos on Azure
- Anthos on Bare-Metal POC

Google Anthos on AWS (2020)

Working with a 3rd party consultancy and Google (UK), to build a standardised container platform, using Google Anthos on AWS. LSEG was the first financial organisation to adopt Google Anthos and the platform was built in less than six months with live applications migrated.

I was responsible for...

- Day-to-day involvement in the delivery of Anthos on AWS using Agile management.
- Removing blockers in the path of development teams to maintain progress.
- Creation and acceptance of support and service documentation.
- Completion of typical project management tasks; RAID logs, reporting, steer co and working groups, budgeting tacking.

7th Jan 2020
to
19th June 2020

IT Project Manager
(Contract)

TP ICAP

TP ICAP is one of the largest inter-broker dealers in the City of London.

Application migrations

Part of a larger, data centre migration programme, to vacate three data centres, migrate apps to a new OnPrem DC online and migrate applications to the AWS Cloud. I was responsible for...

- Lift and shift of 20 apps from old data centres to a new OnPrem DC. Mixture of physical migrations and vMotioning.
- Upgrading and migrating Oracle databases from versions 11 and 12 to 19c.
- Migrating 80 SQL server databases to a new permanent SQL farm.
- Decommissioning 43 applications.



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12th Feb 2019
 to 31st Dec 2019

IT Project Manager
 (Contract)

Lloyd's of London

In 2019, Lloyd's of London began a programme to upgrade its IT infrastructure.

Replace 180 Applications off Microsoft Windows 2008 and SQL Server 2008 onto supported versions

- c. 400 Windows 2008 servers and 600 SQL 2008 databases to be migrated
- c. 1,200 servers and databases to be decommissioned.
- 12 on-site staff (architects, cloud engineers, network engineer, DBA, comms, service transition, testing)
- A 3rd party consultancy with 2 on-site Project Managers and 25 staff in Kiev and Bucharest.
- £3.1m budget
- 9 months from April to December 2019

This project started with one objective; move apps off Windows / SQL 2008 to supported versions, but soon became three ...

- Migrate OnPrem applications, onto supported versions of Windows and SQL and hosted in Azure.
- Help make the Azure environment fit-for-purpose whilst migrating servers into Azure at the same time!
- On-board the 3rd party consultancy to enable them to analyse, develop, test and deploy the migrations.

We adopted an Agile methodology using points and stories built around 2-week sprints, to calculate the work effort required, manage resources, assign work and track progress. We used Azure DevOps to allocate and track individual tasks and display stats for Management to see progress and planned burndown. Agile and DevOps were particularly effective for managing the offshore teams to ensure they were clear about allocated work and expectations. The kind of tasks I managed included...

- Verification of the original discovery work to improve the data integrity of the servers and databases in scope.
- Decom unrequired servers and databases, c. 1,200.
- Produce design documentation and runbooks.
- Build servers and databases in Azure and OnPrem. The preference was to build new servers to meet new standards and deploy the application than clone existing servers to Azure (with their legacy config and issues)
- Communication planning.
- Create test scripts and implement user acceptance testing and dual running.
- Migration of users to the new cloud-based version on an agreed date.
- Transition to Support.
- Decommissioning the original estate.

By the year end, the target was achieved for migrating and decommissioning the applications in scope.

1st June 2015
 to 31st Dec 2018

IT Project Manager
 (Contract)

MS Amlin

One of the largest insurers in The Lloyds of London market. My contract was renewed seven times.

Migration of IT Services from incumbent IT Support providers - £3m/yr. saving

MS Amlin wanted to consolidate the hosting and support of all IT services, from two IT Support Partners to one. This involved analysis, planning and liaising with technical and business stakeholders to transfer servers, applications, and support processes. I focused on two key areas...

Migration of 100 Servers to Azure

This involved analysis, planning and liaising with technical and business stakeholders to transfer servers, applications and data, followed by testing and updating support documentation and support training.

Application Upgrades

MS Amlin wanted five applications upgraded to bring them back into support and improve functionality.

One of the applications was the migration of Microsoft Dynamics 2016 to 365, used by 400 staff in 8 countries. Over 1,500 tests were completed to ensure a smooth migration. I liaised with IT DevOps and business stakeholders, to organise new environment and application upgrades, then complete system testing and UAT, prior to user migration to the new production environments.



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EDUCATION

Feb 2007	Prince 2 Practitioner	Learning Tree, London
Oct 1992 - Sep 1993	M.Sc. Information Technology	Warwick University
Sep 1989 - Jun 1992	B.Sc. Accounting & Computing	De Montfort University (Leicester)
Sep 1987 - Jun 1989	3 'A' Levels	Tresham College (Kettering, Northamptonshire)
Sep 1982 - Jun 1987	8 'O' Levels	Montagu School (Kettering, Northamptonshire)

PUBLICATIONS

2023 "How to Manage a Project" Detailed guide to setup and manage a project, using principles of PRINCE2 (<https://amzn.eu/d/jkqPLne>)



REFERENCES

Ian Pratley Programme Manager London Stock Exchange Group (2020-2023)	ian.pratley@lseg.com
Mick Berryman Programme Manager TP ICAP (2020)	mick.berryman@talk21.com
Garrie Masson Head of IT Delivery Lloyd's of London (2015-2019)	garrie.masson@lloyds.com 020 7327 6427
Gareth Lawrence Trading Application Support Manager CMC Markets (2013-2105)	g.lawrence@cmcmarkets.com 020 7170 8200