



# Martin Harris

Senior Project Manager

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 www.mkklion.com/projectmanagement  
 www.linkedin.com/in/martin-harris-88309bb/

This CV represents my work from 2019 to present.  
 Please visit [www.mkklion.com/pm](http://www.mkklion.com/pm) for my complete career history.

20+ years' experience | applications | cloud | datacentres | networking | office relocations | servers & storage | telecoms

## ABOUT ME

I am an IT Project Manager with 20+ years' experience and have worked for large City of London financial firms, including the London Stock Exchange Group and Lloyd's of London, delivering all kinds of IT projects.

For UK-based clients, I can work a hybrid mix of office and remote. For clients in the Americas and APAC, I will work remotely from the UK, but to local business hours.

**65**  
Projects Delivered

**1000s**  
Servers & db's moved

**19**  
Office Fit-outs

**20+**  
Years Experience

## BIO

Date of birth  
**30 October 1970**

Education  
**M.Sc. Info Technology**

Nationality  
**British**

Location  
**UK (London) – hybrid  
 APAC / USA – remote**

## CAREER TIMELINE (as an IT contractor)



## KEY ACHIEVEMENTS

Three pieces of work I am particularly proud of...

### Deployment of Google Anthos onto AWS. London Stock Exchange, 2020.

This was a challenging project with a short timescale and working with a product that was still in 'beta'. Working with Google and a 3rd party consultancy, we designed and built automated pipelines, incorporated Information Security requirements, deploying a new platform using Google Anthos onto AWS machines. This effort was completed in just four months. The London Stock Exchange was one of the first financial companies to adopt Anthos on AWS.

### Migrate & Decommission 180 apps from Windows & SQL 2008. Lloyd's of London, 2019

The objective was to move applications from Windows 2008 and SQL 2008 onto supported versions and into Azure. The scope was 180 applications / 1,000 servers / 1,200 databases / 9 months / into an Azure environment that wasn't ready for service. I managed a team of 12 onshore and 25 offshore personnel to upgrade the OS and SQL and migrate the servers to Azure cloud. By December 2019, the objectives had been met.

### First migration of applications from OnPrem to Azure MS Amlin, 2018.

I was asked to take-over a project that was behind schedule. The objective was to migrate the first servers for MS Amlin into the Microsoft Azure cloud. I reviewed and amended the approach to set a faster but achievable timetable for migrating apps. Liaising with app owners and business stakeholders was crucial to obtain their involvement with migration and testing. Work began in January 2018 and by July, 100 servers had been moved to Azure.



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3<sup>rd</sup> August 2023  
to 2<sup>nd</sup> February 2024

## IT Project Manager (Contract)

### MS Amlin

One of the largest insurers in The Lloyds of London market. This was my second engagement.

### Windows Server 2012 upgrades

I joined an existing programme to upgrade 35 infrastructure and business services from Windows Server 2012 to 2019 and where possible, onto Microsoft Azure.

I liaised with the other project managers, service owners, application SMEs, technical architects and MS Amlin's IT partner, who carried out the upgrades and migrations, to help keep delivery on track and budget.

The project already had two Project Managers, so my inclusion enabled them increase their focus on daily migration delivery tasks, whilst I provided additional project support and administration;

- Adherence to PMO governance
- RAID logs
- Creation of project initiation documents
- Development and adherence of new testing standards
- Production of weekly reports

22<sup>nd</sup> June 2020  
to 21<sup>st</sup> July 2023

## IT Project Manager (Contract)

### London Stock Exchange Group

I joined LSEG in 2020, managing multiple project teams in the UK, Romania and Sri Lanka.

### LSEG / Microsoft Partnership (2023)

LSEG formed a partnership with Microsoft to build new Azure platforms and migrate apps. I worked on the first phase in 2023, to define the requirements of internal customers, common toolsets, access needs, everything required to build new landing zones.

### Cloud Risk, Financial Optimisation and Service Effectiveness (2022 & 2023)

I helped the teams focus on 'how well cloud services' were operating – risks & control, financial optimisation, service effectiveness and automation. The objectives were to reduce risk, maximise cost savings and increase the effectiveness of the cloud on applications.

### Upgrade a file transfer app on AWS (2021)

"GoAnywhere" is a file transfer tool used by LSEG and clients to move files between organisations, so hugely important. The original on-premise solution needed a re-design and rebuild, so the decision was made to rebuild on AWS.

Continuing to use the same app, providing continuity for the userbase. Over 11,000 transfer jobs were migrated to the new AWS environment, liaising with business entities and managing regulatory, information security, compliance, risk and service transition requirements.

### New Snowflake Platform on AWS (2021)

Design, build, service transition and migration of data, from Oracle to a new Snowflake platform running on AWS.

### Strategic Containerisation Strategy (2020)

After the takeover of Refinitiv by LSEG, the group wanted a corporate-wide strategic solution for containerised applications. I worked with the Project Team to build and deliver...

- Anthos on AWS for the Refinitiv organisation
- Anthos on Azure
- Anthos on Bare-Metal POC

### Google Anthos on AWS (2020)

Working with a 3rd party consultancy and Google (UK), to build a standardised container platform, using Google Anthos on AWS. LSEG was the first financial organisation to adopt Google Anthos and the platform was built in less than six months with live applications migrated.

I was responsible for...

- Day-to-day involvement in the delivery of Anthos on AWS using Agile management.
- Removing blockers in the path of development teams to maintain progress.
- Creation and acceptance of support and service documentation.
- Completion of typical project management tasks; RAID logs, reporting, steer co and working groups, budgeting tacking.



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7<sup>th</sup> Jan 2020  
 to 19<sup>th</sup> June 2020

**IT Project Manager**  
 (Contract)

**TP ICAP**

TP ICAP is one of the largest inter-broker dealers in the City of London.

## Application migrations

Part of a larger, data centre migration programme, to vacate three data centres, migrate apps to a new OnPrem DC online and migrate applications to the AWS Cloud. I was responsible for...

- Lift and shift of 20 apps from old data centres to a new OnPrem DC. Mixture of physical migrations and vMotioning.
- Upgrading and migrating Oracle databases from versions 11 and 12 to 19c.
- Migrating 80 SQL server databases to a new permanent SQL farm.
- Decommissioning 43 applications.

12<sup>th</sup> Feb 2019  
 to 31<sup>st</sup> Dec 2019

**IT Project Manager**  
 (Contract)

**Lloyd's of London**

In 2019, Lloyd's of London began a programme to upgrade its IT infrastructure.

## Migrate 180 Applications off Microsoft Windows 2008 and SQL Server 2008 onto supported versions

- c. 400 Windows 2008 servers and 600 SQL 2008 databases to be migrated
- c. 1,200 servers and databases to be decommissioned.
- 12 on-site staff (architects, cloud engineers, network engineer, DBA, comms, service transition, testing)
- A 3rd party consultancy with 2 on-site Project Managers and 25 staff in Kiev and Bucharest.
- £3.1m budget
- 9 months from April to December 2019

This project started with one objective; move apps off Windows / SQL 2008 to supported versions, but soon became three ...

- Migrate OnPrem applications, onto supported versions of Windows and SQL and hosted in Azure.
- Help make the Azure environment fit-for-purpose whilst migrating servers into Azure at the same time!
- On-board the 3rd party consultancy to enable them to analyse, develop, test and deploy the migrations.

We adopted an Agile methodology using points and stories built around 2-week sprints, to calculate the work effort required, manage resources, assign work and track progress. We used Azure DevOps to allocate and track individual tasks and display stats for Management to see progress and planned burndown. Agile and DevOps were particularly effective for managing the offshore teams to ensure they were clear about allocated work and expectations. The kind of tasks I managed included...

- Verification of the original discovery work to improve the data integrity of the servers and databases in scope.
- Decom required servers and databases, c. 1,200.
- Produce design documentation and runbooks.
- Build servers and databases in Azure and OnPrem. The preference was to build new servers to meet new standards and deploy the application than clone existing servers to Azure (with their legacy config and issues)
- Communication planning.
- Create test scripts and implement user acceptance testing and dual running.
- Migration of users to the new cloud-based version on an agreed date.
- Transition to Support.
- Decommissioning the original estate.

By the year end, the target was achieved for migrating and decommissioning the applications in scope.



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## EDUCATION

Feb 2007	Prince 2 Practitioner	Learning Tree, London
Oct 1992 - Sep 1993	M.Sc. Information Technology	Warwick University
Sep 1989 - Jun 1992	B.Sc. Accounting & Computing	De Montfort University (Leicester)
Sep 1987 - Jun 1989	3 'A' Levels	Tresham College (Kettering, Northamptonshire)
Sep 1982 - Jun 1987	8 'O' Levels	Montagu School (Kettering, Northamptonshire)

## PUBLICATIONS

2023	"How to Manage a Project"	Detailed guide to setup and manage a project, using principles of PRINCE2 ( <a href="https://amzn.eu/d/jkqPLne">https://amzn.eu/d/jkqPLne</a> )
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**amazon**

## REFERENCES

Ashley Ford Senior Project Manager MS Amlin (2023-2023)	ashley.ford@msamlin.com
Ian Pratley Programme Manager London Stock Exchange Group (2020-2023)	ian.pratley@lseg.com
Mick Berryman Programme Manager TP ICAP (2020)	mick.berryman@talk21.com
Garrie Masson Head of IT Delivery Lloyd's of London (2015-2019)	garrie.masson@lloyds.com 020 7327 6427